# UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

FORM 8-K

# CURRENT REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

Date of Report (Date of earliest event reported): February 2, 2021 (February 2, 2021)

### **HOLICITY INC.**

(E	xact name of registrant as specified in its charter	·)
Delaware	001-39426	85-1270303
(State or other jurisdiction of incorporation)	(Commission File Number)	(IRS Employer Identification No.)
(Addr	2300 Carillon Point Kirkland, WA 98033 ess of principal executive offices, including zip of	code)
Registrant	's telephone number, including area code: (425)	278-7100
(Forme	Not Applicable r name or former address, if changed since last r	eport)
Check the appropriate box below if the Form following provisions:	8-K filing is intended to simultaneously satisfy	the filing obligation of the registrant under any of the
☐ Written communications pursuant to Rule 425 unc	der the Securities Act (17 CFR 230.425)	
☐ Soliciting material pursuant to Rule 14a-12 under	the Exchange Act (17 CFR 240.14a-12)	
☐ Pre-commencement communications pursuant to l	Rule 14d-2(b) under the Exchange Act (17 CFR	240.14d-2(b))
☐ Pre-commencement communications pursuant to l	Rule 13e-4(c) under the Exchange Act (17 CFR 2	240.13e-4(c))
Securities registered pursuant to Section 12(b	) of the Act:	
Title of each class	Trading Symbol(s)	Name of each exchange on which registered
Units, each consisting of one share of Class A common stock and one-third of one redeemable warrant	HOLUU	The Nasdaq Capital Market
Class A common stock, par value \$0.0001 per share	HOL	The Nasdaq Capital Market
Redeemable warrants, each whole warrant exercisable for one share of Class A common stock, each at an exercise price of \$11.50 per share	HOLUW	The Nasdaq Capital Market
Indicate by check mark whether the registran this chapter) or Rule 12b-2 of the Securities Exchange		Rule 405 of the Securities Act of 1933 (§230.405 of
Emerging growth company ⊠		
If an emerging growth company, indicate by any new or revised financial accounting standards prov		ise the extended transition period for complying with Act. $\square$

#### Item 7.01. Regulation FD Disclosure.

On February 2, 2021, Holicity Inc. (the "Company") and Astra Space, Inc. ("Astra") hosted a joint investor conference call to discuss their previously announced proposed business combination (the "Business Combination"). A copy of the transcript for the call is attached as Exhibit 99.1 hereto and incorporated by reference herein.

Also on February 2, 2021, in connection with the Business Combination, Chris C. Kemp, the Chief Executive Officer of Astra, was interviewed by CNBC. A copy of the transcript of this interview is attached as Exhibit 99.2 hereto and incorporated by reference herein.

The information in this Item 7.01, including Exhibits 99.1 and 99.2, is furnished and shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), or otherwise subject to liabilities under that section, and shall not be deemed to be incorporated by reference into the filings of the Company under the Securities Act of 1933, as amended (the "Securities Act"), or the Exchange Act, regardless of any general incorporation language in such filings. This Current Report on Form 8-K will not be deemed an admission as to the materiality of any information in this Item 7.01, including Exhibits 99.1 and 99.2.

#### Important Information About the Business Combination and Where to Find It

In connection with the proposed Business Combination, the Company intends to file with the U.S. Securities and Exchange Commission (the "SEC") a registration statement on Form S-4 (the "Registration Statement"), which will include a proxy statement/prospectus, and certain other related documents, which will be both the proxy statement to be distributed to holders of shares of the Company's common stock in connection with the Company's solicitation of proxies for the vote by the Company's stockholders with respect to the Business Combination and other matters as may be described in the Registration Statement, as well as the prospectus relating to the offer and sale of the securities of the Company to be issued in the Business Combination. The Company's stockholders and other interested persons are advised to read, when available, the preliminary proxy statement/prospectus included in the Registration Statement and the amendments thereto and the definitive proxy statement/prospectus, as these materials will contain important information about the parties to the business combination agreement by and among the Company, Astra and Holicity Merger Sub Inc., a wholly owned subsidiary of the Company (the "Business Combination Agreement"), the Company and the Business Combination. After the Registration Statement is declared effective, the definitive proxy statement/prospectus will be mailed to stockholders of the Company as of a record date to be established for voting on the Business Combination and other matters as may be described in the Registration Statement. Stockholders will also be able to obtain copies of the proxy statement/prospectus and other documents filed with the SEC that will be incorporated by reference in the proxy statement/prospectus, without charge, once available, at the SEC's web site at www.sec.gov, or by directing a request to: Holicity Inc., 2300 Carillon Point, Kirkland, WA 98033, Attention: Craig McCaw, Chief Executive Officer, (425) 278-7100.

#### Participants in the Solicitation

The Company and its directors and executive officers may be deemed participants in the solicitation of proxies from the Company's stockholders with respect to the Business Combination. A list of the names of those directors and executive officers and a description of their interests in the Company is contained in the Company's registration statement on Form S-1, which was initially filed with the SEC on July 17, 2020, and is available free of charge at the SEC's web site at www.sec.gov, or by directing a request to Holicity Inc., 2300 Carillon Point, Kirkland, WA 98033, Attention: Secretary, (425) 278-7100. Additional information regarding the interests of such participants will be contained in the Registration Statement when available.

Astra and its directors and executive officers may also be deemed to be participants in the solicitation of proxies from the stockholders of the Company in connection with the Business Combination. A list of the names of such directors and executive officers and information regarding their interests in the Business Combination will be contained in the Registration Statement when available.

#### Forward-Looking Statements

This Current Report on Form 8-K includes "forward-looking statements" within the meaning of the "safe harbor" provisions of the Private Securities Litigation Reform Act of 1995. The Company's and Astra's actual results may differ from their expectations, estimates and projections and consequently, you should not rely on these forward looking statements as predictions of future events. Words such as "expect," "estimate," "project," "budget," "forecast," "anticipate," "intend," "plan," "may," "will," "could," "should," "believes," "predicts," "potential," "continue," and similar expressions are intended to identify such forward-looking statements. These forward-looking statements include, without limitation, the Company's and Astra's expectations with respect to future performance and anticipated financial impacts of the Business Combination, the satisfaction of the closing conditions to the Business Combination and the timing of the completion of the Business Combination. These forward-looking statements involve significant risks and uncertainties that could cause the actual results to differ materially from the expected results. Most of these factors are outside the Company's and Astra's control and are difficult to predict. Factors that may cause such differences include, but are not limited to: (1) the outcome of any legal proceedings that may be instituted against the Company and Astra following the announcement of the Business Combination Agreement and the transactions contemplated therein; (2) the inability to complete the Business Combination, including due to failure to obtain approval of the stockholders of the Company, approvals or other determinations from certain regulatory authorities, or other conditions to closing in the Business Combination Agreement; (3) the occurrence of any event, change or other circumstance that could give rise to the termination of the Business Combination Agreement or could otherwise cause the transactions contemplated therein to fail to close; (4) the inability to obtain or maintain the listing of Astra's Class A common stock on Nasdaq following the Business Combination; (5) the risk that the Business Combination disrupts current plans and operations as a result of the announcement and consummation of the Business Combination; (6) the ability to recognize the anticipated benefits of the Business Combination, which may be affected by, among other things, competition and the ability of the combined company to grow and manage growth profitably and retain its key employees; (7) costs related to the Business Combination; (8) changes in applicable laws or regulations; (9) the possibility that Astra or the combined company may be adversely affected by other economic, business, and/or competitive factors; (10) Astra's ability to raise financing in the future and to comply with restrictive covenants related to long-term indebtedness; (11) the impact of COVID-19 on Astra's business and/or the ability of the parties to complete the Business Combination; and (12) other risks and uncertainties indicated from time to time in the proxy statement/prospectus relating to the Business Combination, including those under "Risk Factors" in the Registration Statement, and in the Company's other filings with the SEC. The Company cautions that the foregoing list of factors is not exclusive. The Company cautions readers not to place undue reliance upon any forward-looking statements, which speak only as of the date made. The Company does not undertake or accept any obligation or undertaking to release publicly any updates or revisions to any forward-looking statements to reflect any change in its expectations or any change in events, conditions or circumstances on which any such statement is based.

#### No Offer or Solicitation

This Current Report on Form 8-K shall not constitute a solicitation of a proxy, consent or authorization with respect to any securities or in respect of the Business Combination. This Current Report on Form 8-K shall also not constitute an offer to sell or the solicitation of an offer to buy any securities, nor shall there be any sale of securities in any states or jurisdictions in which such offer, solicitation or sale would be unlawful prior to registration or qualification under the securities laws of any such jurisdiction. No offering of securities shall be made except by means of a prospectus meeting the requirements of Section 10 of the Securities Act.

**Item 9.01.** Financial Statements and Exhibits.

(d) Exhibits.

Exhibit Number	Description	
Number		
99.1	<u>Transcript of Investor Call held on February 2, 2021.</u>	
99.2	Transcript of CNBC Interview conducted on February 2, 2021.	
99.2	<u>Transcript of CNBC Interview conducted on February 2, 2021.</u>	

#### SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

#### HOLICITY INC.

By: /s/ Steve Ednie

Name: Steve Ednie

Title: Chief Financial Officer

Date: February 2, 2021

## Astra Holicity CONFERENCE CALL TRANSCRIPT

February 2, 2021

#### Randy Russell (Holicity, CIO):

Good morning, everyone. I would like to thank all of you for joining. I'm Randy Russell, the Chief Investment Officer of Holicity, our \$300 million SPAC sponsored by Pendrell Corporation. Joining me on the phone today are Craig McCaw, Holicity's Chairman and CEO, Chris Kemp, Astra's co-Founder and CEO, and Kelyn Brannon, Astra's CFO.

I would like to begin by reminding everyone that the discussion today may contain forward looking statements, including, but not limited to, with regards to the company's expectations or predictions of future financial, or business performance, or conditions. Forward looking statements are inherently subject to risks, uncertainties, assumptions, and they are not guarantees of performance. You should not put undue reliance on these statements. You should understand that such forward-looking statements involve risks and uncertainties, and such factors may be updated from time to time in our filings with the SEC and may cause actual events, results, or performance to differ materially from those indicated by such statements. The company is under no obligation, and expressly disclaims any obligation to update, alter, or otherwise revise any forward-looking statements, whether as a result of new information, future events, or otherwise, except as required by law.

We are excited to share with you the proposed initial business combination between Holicity and Astra, a critical enabler of the space economy, and which will soon become the only publicly traded satellite launch company. Following Holicity's IPO in August, we worked through a rigorous targeting process that considered over 100 potential deals. And that ultimately led us to Astra. When Craig, our senior team, and I met with the founders, toured their incredible facility in Alameda, dug into the business model and saw the standup of their most recently flown rocket, we knew immediately that Astra was a very special company. Early in the process Craig raised an important insight, how do we get Astra to go faster, and how much capital do they need to execute and fully scale? We then worked with the Company to carefully outline the business plan presented today, which truly underlined the initial business combination as the optimal path forward.

We are convinced that the Holicity-Astra merger represents a singular opportunity to invest in a pioneering space services provider that we believe will scale to become a leading global platform. Our objective is that by the end of this conference call, it will be clear that Astra will be a critical enabler of the trillion dollar-plus space economy. They have the team and facilities to rapidly scale operations, revenue, and free cash flow, and they have proven technology, as evidenced by their successful December 15th launch, when Astra became the third privately funded US company to demonstrate orbital launch capability. And with that, I will hand it over to Craig McCaw, Chairman and CEO of Holicity.

#### Craig McCaw (Holicity, Chairman and CEO):

Thank you, Randy. I've long believed that there has been an amazing opportunity to provide communication satellites, essentially an internet in the sky, with the opportunity to provide the internet anywhere and everywhere, fulfilling one of humanity's great needs, and one very consistent with the needs represented by a pandemic, but frankly, growing every day, anywhere on earth, at any speed. And we see all of that happening now with the Starlink and Kuiper constellations coming with thousands of satellites, when we used to think of one satellite as a big thing. The same time we recognize that humanity wants to see and know as much as it can. Essentially, how do we run the earth in the time of climate change and all the other challenges we face? What do we do to know and see as much as we need to know to do it right? And thus, the recognition that the low earth satellites that we believe are the right satellites, anywhere from the size of fingernails created with all the philosophy of tech, and to put those in service and to have them live very short lifetimes, in some cases, because technology is moving so quickly.

And thus has been created an amazing opportunity to bring this about. The missing element has been small launch, simple launch, cheap launch that is available on literally a day's notice, putting the satellites and the launch equipment in a Hercules with four containers and going anywhere in the world and launching virtually from a concrete or gravel path without all the government red tape, because it is so simple that it doesn't need it.

And thus, has created the opportunity of Astra. And Astra is ruthlessly simple in its philosophy. Do this with a satellite launch capability that fulfills the needs of those entrepreneurs with the speed and opportunities they want, and the simplicity to have it available on extremely short notice. And this is valuable, not only to businesses, but to governments whose needs are driven by factors, shall we say, on non-economic bases. Further to that, there's been a need to have a common platform for satellites, and part of the philosophy here of Astra is to have that common bus, the satellite bus, which is the platform for entrepreneurs to build on so that they are not recreating a custom satellite with all the failure opportunities out of their backyard. And this brings about the opportunity of this company, honed in the idea of simplicity, focused on space (they got to space faster than anyone in history for a private company, and they were the third in history to do it), and they did it in just four years. So an amazing company, amazing opportunity, and they have the path in front of them to change the world in very positive ways. And with that, I'll turn this over to my colleague, Chris Kemp, CEO of Astra.

#### Chris Kemp (Astra, Founder, Chairman and CEO):

Thank you, Craig. And thank you all for your time. My name is Chris Kemp. I'm the Founder, Chairman and CEO of Astra. Today we'll walk you through how we're creating the first pure play public space company to build a platform in space to launch a new generation of services to improve life on earth. We'll talk about the market, our unique platform strategy, and take you through a quick tour of our facility. We'll talk about our customers and our pipeline, and then after introducing a few team members, I'll turn it over to Kelyn Brannon to walk you through Astra's unique opportunity through this transaction, to fund an operating plan that creates an engine of growing revenues, EBITDA, and free cash flow in the years ahead.

To start, I'd like to talk about our mission. Adam London and I founded Astra to launch a new generation of space services to improve life on earth. Adam London and I were first introduced by the founders of Planet, the first in a new generation of space companies that were starting here in Silicon Valley. In the summer of 2015, the only way they could get to space was hitching a ride on a large rocket, and they had lost a large number of their satellites after back-to-back launch failures of larger rockets. I was trying to figure out how to help them get their small satellites where they needed to go in space when they needed to get there. Out of a garage in San Francisco, Adam had pioneered some of the early technologies to make small rocket engines and small rockets. Together, we asked a basic question. Could we manufacture rockets at scale, in much the same way that you could manufacture a car or small aircraft? We started looking in detail at what it would look like if we made hundreds or even thousands of rockets per year. Something became very obvious to us, which was that the unit economics of manufacturing rockets at scale meant the cost of rockets actually became competitive with the cost of large rockets.

We had a really unique opportunity here to change the fundamental economics of the space industry. So as we got to work building a new kind of space company over the past few years, and more and more companies started here in Silicon Valley building more and more small satellites, they were building services based on large constellations of small satellites operating in low earth orbit. In fact, if you look at the last decade, over 400 companies have formed. Morgan Stanley forecasts the space economy will grow to over a trillion dollars over the next decade or two. This is comprised of hundreds of billions of dollars of new services, hundreds of billions of dollars of new satellites being manufactured, and tens of billions of dollars of new government investment in space, including the creation of the new Space Force. By becoming the third privately funded US company in history to reach space and demonstrate orbital capability, Astra is now in a unique position to enable this new economy. And we believe that space is the next economic frontier, and that Astra is in a unique position to enable the trillion-dollar space economy.

The first application we're excited about is global broadband connectivity. We see, over the next few years, constellations that will provide internet access to everyone on the planet. And we see the number of companies that are racing to build these constellations increasing every year. We see opportunities to connect all the billions of devices on our planet from cars to ships, improving the way we manage our precious resources, fish our oceans, use our resources like water. It's a huge opportunity for things that don't need carrier grade, continuous connectivity. We see companies building constellations to observe our planet in every conceivable wavelength to help us optimize how we grow our crops, manage water and other natural resources. We see national security applications being developed that can protect our homeland. We see opportunities to develop new and better weather GPS and other services that we take for granted every day. The growth of this new economic frontier can be seen when you look at the exponential growth in the number of small satellites that are being launched. Over the last 10 years, the number of satellites launched grew from tens to hundreds to thousands. And now, over the next decade, we see those numbers continuing to increase from thousands to tens of thousands. And these are just the ones that have already registered with the FCC. The opportunity could well exceed these numbers as new constellations are announced and licenses are granted in the years ahead. This is an incredible shift in this industry, that from my background in the computer industry, really reminds me of the mainframe era decades ago, taking a giant leap to the cloud and mobile era of today.

If you look at the satellites that have been launching over the last few decades, they're the size of school buses and they operate tens of miles away from earth. They do this because they have to be in space for 10 or more years to pay for themselves because the satellites themselves cost hundreds of millions of dollars and they launched on rockets that costs tens, if not hundreds of millions of dollars to launch themselves. The satellites that operate in low earth orbit are so close to earth they can send data back with a fraction of the power and they can take images 10 times higher resolution because, obviously, if you're trying to take a picture of something, you can use a giant telephoto lens when you're thousands of miles away, or you can just get really close to your subject and use your smartphone. Both will take the same picture. So we're seeing these satellites proliferate, and they're, on the order of kilograms, maybe a few hundred at most. And we're seeing companies have more and more need to launch more and more of these satellites in more locations in space, for more locations on earth, more frequently. So with a disruption this big, we see an opportunity to address the market differently.

And that leads me to Astra's platform strategy. At the foundation of our platform is the software that helps us optimize the cost structure of our business, from our supply chain to the materials and the labor that go into operating our launches and our company, to the systems that allow us to automate the manufacturing and the launch of our rockets. Astra fundamentally is a software company that is understanding and collecting data about every aspect of our business all the time, and that allows our engineers to focus on improving the efficiency, productivity, and cost structure of our space operations.

This provides Astra some unique structural advantages. By increasing the level of automation of space operations, we can operate spaceports with only a handful of people. Astra has, on several occasions, deployed an entire space port to a concrete pad with a fence around it effectively in a few days with less than 10 people. We currently have a con ops that involves deploying an entire spaceport with five people in five days. This is unprecedented and will allow Astra to both rapidly scale and operate a global footprint of spaceports with very little capital and very little overhead. This is enabled by a truly revolutionary mass-produced portable launch system. Astra's launch system packs into just four shipping containers where we can load it onto a train, a boat, a truck, or even a C130 Hercules airplane. We can deploy the entire system anywhere around the world, and we can launch rockets anywhere on earth, and put payloads anywhere into space in a matter of days. This allows Astra to operate and scale with a level of efficiency never seen in our industry. Finally, as we begin to leverage this platform by iterating faster and faster on an integrated and modular spacecraft platform, we see an opportunity to design a spacecraft that perfectly integrate with our launch system, and allow us to take our customers from concept to constellation in months, instead of years. By allowing them to plug their software and their peripherals into our spacecraft, they can be efficiently deployed and operated in space without having to develop all the core technology in the spacecraft like power management, solar panels, radios. Our customers can focus on what makes them unique, their particular sensor, camera, or radio that allows them to get their applications deployed in space without having to build everything from scratch. This allows us to address a larger market faster, which is key to a vertically integrated platform.

Finally, we can begin offering space services to further accelerate our mission to improve life on earth from space, offering complete constellation management services, solutions, spaceport services, and other turnkey services to our customers. What enables this innovation is a strategy that from day one at Astra was built on a fully vertically integrated company. From the design of almost every component on our rocket, and spaceport, and spacecraft system, we're able to design, manufacture, integrate, and test over 90% of our system in one building, in one facility, on one campus, just outside of San Francisco. We have a quarter of a million square foot facility where our engineers design everything from batteries to electric motors, and valves, and tanks on the rockets. We manufacturer almost all of these components here in the building from raw materials. We integrate and test on campus, this allows us to iterate, innovate, and learn faster than any company in our industry. Many companies have to go to a remote location and in other states and fly hardware and teams across the country to do testing, but because our system is based on a small launch vehicle, we can do all that testing here inside our facilities in the Bay Area. That has allowed Astra to achieve orbital capability faster than any company in history. From the founding of the company in a garage in late 2016, to the design development of our first rockets in 2017, to our first launches in 2018, to opening the facility where we manufacture rockets, doubling the size of the rocket based on customer feedback in 2019, and then launches in 2020, where we first demonstrated orbital capability. This is twice as fast as SpaceX and over three times faster than Rocket Lab and Virgin Orbit since the formation of the company to demonstrating these milestones.

Customers have been watching. Throughout the development and the launch of these systems, we've been allowing our customers to follow the journey and they've rewarded us with contracts. We have now our first 50 launches under contract. Through a diverse group of customers ranging from commercial and government customers, highly reputable, well-funded, and all currently in orbital operation, we now have over \$150 million in contracted revenue representing over a hundred spacecrafts waiting to be launched into space. We recently have won a NASA contract awarded every five years for the launch of NASA CubeSats. And we're just getting started here because ahead of us, we have a pretty significant pipeline. We have over \$1.2 billion of active customer opportunities in broadband, earth observation, maritime, IOT, and other applications.

Before I introduce my Chief Financial Officer, Kelyn Brannon, to walk you through the operating plan and financials, I'd like to mention a few other key members of our team.

My co-Founder and CTO, Dr. Adam London are supported by Chris Thompson, who's running advanced projects, who after co-founding SpaceX, worked there for about 10 years on the early SpaceX rockets. Bryson Gentile, who leads rocket manufacturing and production, helped set up the production line for the rockets at SpaceX, also spent some time at NIO helping design a car production line. We have Martin Attiq, who, as our Chief Business Officer, formerly at BlackRock, is one of the smartest business deal makers I've ever met, he's putting all of our launch contracts together. I'd like to hand it over to Kelyn Brannon, who, before joining us here at Astra, was the first Chief Accounting Officer at Amazon, also ran finance before helping take Arista public as their CFO, and Calix public as their CFO. She's going to walk you through our operating plan and financials. Kelyn?

#### Kelyn Brannon (Astra, CFO):

Thank you, Chris. And I'd like to take everyone through Astra's business plan and elaborate on what makes us such a special company. We plan to reach what we'd like to call hyper-scale space operations in the next few years. Astra will commence our first commercial launch in mid- 2021, and we'll begin to scale rapidly, and expect to achieve the key milestone of daily launches by 2025. To accomplish these goals, we will complete the build-out of the remainder of our manufacturing facility by the end of 2021. Along with the build-out of our facilities, we intend to ramp up spending on automation and equipment from 2022 to early 2024, in order to scale production capabilities for daily launch. In 2021, we also plan to build out our facility for satellite manufacturing. And by 2022, Astra will begin offering satellite services and spaceport services to customers. In 2024, we will complete the build-out of our facility with minimal capex requirements thereafter. As our launch cadence ramps to daily by 2025, and the capability of our launch vehicles increase to handle larger payloads, we expect robust revenue growth. Beyond the forecast, we believe further increases in launch cadence, combined with the ramp of our space platform offerings will continue to drive revenue growth. Our major investments in automation and equipment will enable mass production leading to attractive margins. We expect good margin expansion over the next few years, and we are projecting that we'll be profitable by 2024 and operating near run rate margins by 2025. On a run rate basis, we expect an adjusted gross margin of 70% and an adjusted EBITDA margin of 50%. Additionally, we expect strong free cash flow conversion, our capital investments and facility upgrades, automation and equipment will be completed in 2024 leading to robust free cash flow thereafter. The committed PIPE of \$200 million, plus net cash proceeds from the de-SPAC with Holicity, will fully fund Astra from an equity perspective. We plan to deploy the proceeds of this transaction to accelerate our growth and operations to meet the demands of our customers and to fully support our capital needs as we continue to ramp. Finally, we expect continued robust growth in both revenue and adjusted EBITDA, leading to a strong and growing long-term free cash flow.

Now let's review the key drivers that will enable us to achieve this growth. As launch cadence ramps to daily by 2025, the capability of our launch vehicles will have also increased over time to handle larger payloads, resulting in strong launch revenue growth. Our investments in automation and equipment will enable the mass production, which leads to more favorable gross margins than traditional aerospace manufacturing techniques. Our high margin, satellite, and spaceport businesses begin to ramp in 2022 and grow as we increase the attachment rate to launch services. The full suite of services we introduced will make us even more sticky to customers and reflect Astra's space platform strategy. And finally, we believe growth will be robust beyond 2025, as we further increase launch cadence and our space platform offerings continue to ramp. In the long-term, that gives us the rare combination of attractive free cash flow margins and growth.

Now I'll briefly discuss the summary of the transaction. The transaction values Astra at a \$2 billion pre money equity valuation, and Holicity at \$10 per share, resulting in a proforma enterprise valuation of \$2.1 billion. Assuming no Holicity shareholder redemption, a \$200 million pipe, and \$30 million of new primary Series C proceeds results in approximately \$489 million of cash to Astra's balance sheet. Our concurrent Series C rates is that the deal valuation. Proforma for the initial business combination, existing shareholders, including Series C equity holders, will own approximately 78% of the company. Existing Holicity shareholders will own 12%. PIPE investors will own 8%, and Pendrell, as the sponsor, will own 3%. And now I'd like to hand it back over to Randy to touch on valuation and closing remarks. Randy?

#### Randy Russell (Holicity, CIO):

Thank you, Kelyn. We believe that at a \$2.1 billion enterprise value, Astra offers a very compelling opportunity for investors. Slide 34 in the investor presentation details this out. And I'd like to note that the implied 3.1x 2025 EBITDA multiple represents a highly attractive entry point given Astra's technology is proven, they compete in a supply constrained, high-growth market, and have all the elements in place to deliver confidently on their projections. Thank you all for your time today. We enjoyed talking you through Astra's story, as well as the details of the initial business combination. More information about the transaction can be found in our public filings as well as the investor presentation that we have publicly filed with the SEC. Please feel free to contact us or the advisors, Deutsche Bank, Bank of America, or PJT Partners for further information. That concludes today's call and thank you again for joining.

### CNBC Andrew Ross Sorkin Interview with Chris Kemp/Astra TRANSCRIPT

February 2, 2021

#### **Andrew Ross Sorkin (CNBC Reporter):**

Another SPAC this morning that's going to attract a lot of interest. Rocket startup Astra announcing this morning that it's going public through a SPAC. The California-based rocket builder is combining with blank check company Holicity, which is sponsored by Pendrell Corporation led by Craig McCaw. Previous major investors in the company include Marc Benioff and Eric Schmidt. The implied enterprise value from the transaction is \$2.1 billion, and it's expected to close in the second quarter. Joining us right now first on CNBC to talk all about it is Astra founder, chairman, and CEO, Chris Kemp. Good morning to you. Congratulations on effectively going public through this SPAC vehicle. Investors are now going to have an opportunity to buy in to Astra more broadly. The question I would ask you is, as investors think about this space, and there's a double entendre there as you can tell, how do you think they should think about what you're doing compared to where SpaceX is, for example, or where a Virgin Galactic is, for example, given that those are two of the most widely understood to the extent that they're even understood businesses out there?

#### Chris Kemp (Astra, Founder, Chairman and CEO):

Astra's focused on the earth. We're focused on this trillion dollar space economy that is helping connect our planet, observe, and improve life here on earth. There's hundreds of companies that have formed over the past decade that are building small satellites that are increasingly providing new capabilities in lower earth orbit. We're entirely focused on this market to enable this new wave of innovation around earth to help improve our planet.

#### Andrew Ross Sorkin (CNBC Reporter):

You want to be doing daily launches, as I understand it, starting by 2025. We just reported that SpaceX is hoping to have some, putting people into space literally this year. How do you think about the competition right now and those that are out there that appear to be ahead?

#### Chris Kemp (Astra, Founder, Chairman and CEO):

Well, SpaceX has giant rockets, and with the Falcon 9 and a Starship, it is by far the most efficient way to get a lot of stuff to one place in space. We're seeing hundreds of companies that want to get from anywhere on earth to anywhere in space on their schedule, not wait years to get a lot of things to one place. And so, we're really focused on building a much smaller rocket produced in much higher volume, launched from a much larger number of locations here on earth to serve this market that is focused here in lower earth orbit.

#### Andrew Ross Sorkin (CNBC Reporter):

Who do you think of as your competition?

#### Chris Kemp (Astra, Founder, Chairman and CEO):

Well, there are a few companies that we really admire. Rocket Lab was really the first company to get to space a couple of years ago. While it's taken them a long time to increase their launch rate, we're planning on getting to monthly launch cadence later this year and really quickly scaling from weekly, biweekly, up to daily launches starting as early as 2025.

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#### Andrew Ross Sorkin (CNBC Reporter):

Can you speak to just this SPAC phenomenon? It's something I think we're all trying to understand why you decided the SPAC approach versus going public through an IPO. Do you think you could have gone public through an IPO traditionally right now?

#### Chris Kemp (Astra, Founder, Chairman and CEO):

Well, I think what's exciting about this transaction is the speed with which we're able to bring the company. We just achieved our first orbital capability a few weeks ago back at the end of December. The company was only formed back in 2016, and the velocity with which we've been able to form the company, build, and iterate implies that we have \$150 million of revenue over 50 launches already booked. This was the fastest way for us to not only raise over half a billion dollars of capital, but also reach public markets. And so it's in line with our values, which is let's take the most efficient path here, and SPACs, I think, are a fantastic way to combine that last later stage financing and access to public markets in one big transaction and that's what we've been able to do here.

#### Andrew Ross Sorkin (CNBC Reporter):

How quickly should investors be able to measure your success because this seems to me to be a much longer term bet for investors than a lot of other types of businesses?

#### Chris Kemp (Astra, Founder, Chairman and CEO):

Well, we'll be putting our first commercial payload in orbit this summer, and then later this year we'll begin monthly launch operations. I think investors will see Astra will execute this year like we executed last year and the year before with a ferocious focus on our customers, and again, we have over 50 launches already under contract. We're going to be working very hard to begin delivering for our customers and really increasing our revenues and building out the factory here and launch operations across the country.